



THE REPUBLIC OF UGANDA

MINISTRY OF INFORMATION, COMMUNICATIONS TECHNOLOGY AND NATIONAL GUIDANCE

DEVELOPMENT OF THE NATIONAL BROADBAND AND SPECTRUM MANAGEMENT POLICIES AND STRATEGIES

TERMS OF REFERENCE

1 BACKGROUND

1.1 GENERAL

Uganda's Vision 2040 seeks "A Transformed Ugandan Society from a Peasant to a Modern and Prosperous Country". The Information and Communications Technology (ICT) Sector is identified in the National Development Plan (NDP 2010/11 – 2014/15) as one of the primary growth sectors that can spur this transformation and as such the country needs to tap into the potential of ICTs. A key area through which the enabling role of ICTs can be harnessed is broadband technology. As one of the few general-purpose technologies (connectivity and services), broadband is becoming increasingly pervasive, continually improving and catalysing new innovations, which is seen as an enabler for more responsive, efficient, effective, accountable, transparent and participatory Government once adopted.

In many economies, especially the developing economies, access to affordable and reliable broadband connectivity has translated to economic growth, job creation, growth of investment opportunities, improved service delivery, improved education and training services, improved National safety and security among others. Broadband and radio spectrum are a platform for a progressive Uganda; they enable healthcare, education, employment, and delivery of Governments service among others.

There have been some substantial developments in broadband and spectrum management in the country but there are still many challenges being experienced amongst others:

- (i) Broadband has not reached most parts of rural Uganda;
- (ii) Last mile connectivity is still a challenge;
- (iii) High broadband charges (exorbitant cost of broadband) in Uganda;
- (iv) Insufficient digital content and applications;
- (v) Lack of demand side skills to enable broadband services to be used effectively;
- (vi) Lack of infrastructural sharing framework that has somewhat impeded network rollout across Uganda;
- (vii) Incoherent investment models, construction costs, and collaboration across the industry chain;
- (viii) Spectrum planning, allocation, pricing and compliance.

The challenges identified above point to the need to have a coherent way of planning, developing and managing broadband and spectrum in the country.

1.2 PROJECT BACKGROUND

The Government of Uganda has received funding under the World Bank's Regional Communications Infrastructure Program (RCIP) (herein called "the **Project**") whose objectives include among others:

- (i) To lower prices for international capacity and extend the geographic reach of broadband networks (the connectivity development objective).
- (ii) Improve the Government's efficiency and transparency through e-Government applications (the transparency development objective).

In order to achieve the objectives above, RCIP supports (among others):

- (a) The capacity of the Ministry of ICT and National Guidance, the sector agencies, and other stakeholders to review, develop and implement relevant ICT policies, strategies, laws and technical regulatory frameworks to support a modern and vibrant ICT sector.
- (b) Increasing access to affordable, high quality connectivity and a conducive enabling environment to transform public service delivery through use of ICTs to improve the lives of ordinary Ugandans.

The project focuses on investing in complementary infrastructure to ensure greater access to affordable, high quality ICT services, and deployment of a range of enabling e-Government foundations such as shared infrastructure and services in order to simplify implementation of sector specific e-Services by MDAs among other interventions.

Therefore, in order to foster broadband development, spectrum management and the development of a vibrant ICT sector to support the social economic development of Uganda, the Government of Uganda seeks to develop the National Broadband and Spectrum Management Policies and Strategies that shall provide the guiding principles for planning, developing and maintaining broadband infrastructure in the country.

2 OBJECTIVE OF THE ASSIGNMENT

The main objective of this assignment is to develop a National Broadband Policy & Strategy, a Spectrum Management Policy & Strategy and Broadband and Spectrum supporting procedures and guidelines that will guide the implementation and management of broadband initiatives in Uganda towards achieving its national development goals.

The specific objectives of this assignment are:

- (i) Conduct a situational analysis of broadband development and spectrum management, define broadband served and underserved areas of the country, articulate principles for bridging the gap within the country, and identify possible challenges and proposed mitigations
- (ii) Develop a concise, comprehensive, well informed and action-oriented Broadband Policy & Strategy and Spectrum Management Policy & Strategy together with Broadband and Spectrum guidelines based on the situational analysis report, benchmarks of international best practice and stakeholder engagements
- (iii) Articulate the implementation mechanism, different stakeholder roles and the investment and financing mechanism to facilitate the realization of the Broadband Policy and Spectrum Management Policy

3 SCOPE OF THE ASSIGNMENT

The Consulting Firm shall be required to work with the Ministry of ICT and National Guidance the Private Sector, sector agencies and all MDAs in all sectors that are involved with infrastructure development like Energy, Agriculture, Health, Education, Transport, Oil and Gas with a view to establish the end-to-end

value chain players in the supply and demand of broadband services. The consultant shall conduct an extensive situational analysis in Uganda and benchmark best practices from comparable and mature economies with a view of identifying gaps and developing appropriate National Broadband and Spectrum Management Policies and Strategies. In conducting the assignment, the consulting firm shall relate to Uganda's socio-economic conditions.

This assignment shall be comprised of the following activities:

- (i) Identify, Analyze and engage key stakeholders with a view of establishing the current situation, challenges and proposals for policy and strategic interventions and produce a stakeholder engagement report;
- (ii) Conduct a Situation Analysis including a Strengths, Weaknesses, Opportunities, and Threats (SWOT) analysis and Political, Economic, Social, Technological, Environmental, Legal (PESTEL) analysis putting into consideration the financing & investments, demand side (user groups and relevance), supply side (networks and services availability), affordability & adoption, policy framework, legal framework, institutional framework, stakeholders, opportunities, etc. and prepare a situation analysis report;
- (iii) Conduct a benchmark study of best practices in at least three (3) countries which are advanced in broadband and spectrum management and related matters putting into consideration the financing & investments, demand side (user groups and relevance), supply side (networks and services availability), affordability & adoption, policy framework, legal framework, institutional framework, stakeholders, opportunities, etc. and prepare a benchmark study report;
- (iv) Conduct a Gap Analysis between the current state and best practice on Broadband and Spectrum situation with a view of identifying and documenting policy, strategic and other thematic areas, objectives and principles and prepare a Gap Analysis Report;
- (v) Develop Broadband Policy and Strategy with Broadband planning, development and management procedures and guidelines for implementation of broadband planning, development and management including but not limited to the following areas: Administrative (role of Government) policies, Demand-Side, Supply-Side, Regulatory Principles, Spectrum Management, Transparent Cost Model, Open Access & Infrastructure Sharing, Critical National Infrastructure & Cyber Security, Enabling National Infrastructure, Broadband for special user

categories (Education, Health, Agriculture, Energy, Government, Business, Households, unserved, under-served, etc.);

- (vi) Review the existing Broadband Infrastructure Maps and develop a comprehensive National Broadband Infrastructure Blueprint/Coverage Map detailing georeferenced relevant infrastructure, including critical supportive infrastructure like electricity grid, oil pipelines, road and railway networks, satellite stations and other utility installations;
- (vii) Develop a Spectrum Management Policy and Strategy and Spectrum planning, development and management procedures and guidelines that provide for an effective framework for the planning development and management of the radio frequency spectrum and TV White Space;
- (viii) Develop an Institutional Framework that defines the roles of key stakeholders in relation to Broadband and Spectrum Planning , Development and Management including but not limited to the Ministry of ICT and National Guidance, Uganda Communications Commission (UCC), Uganda Broadcasting Cooperation (UBC), National Association of Broadcasters, National IT Authority, Uganda Electricity Transmission Limited, Parliament, Private Sector, Civil Society;
- (ix) Develop Broadband and Spectrum Implementation Plans including targets, investment requirements, timelines, milestones, Key Performance Indicators and a Monitoring & Evaluation Framework;
- (x) Develop an Investment, Financing and Sustainability Model which defines appropriate investment, financing, business and sustainability strategies for the proposed interventions that will attract both public and private investors, ensuring sustainability of the broadband and spectrum management;
- (xi) Conduct a stakeholders' validation workshop to present the draft Broadband Policy & Strategy, Spectrum Management Policy & Strategy, and Broadband and Spectrum Planning, development and management procedures and guidelines, Institutional Framework, National Broadband Infrastructure Blueprint/Coverage Map, Investment, Financing and Sustainability Model and the implementation plan for validation. The consulting firm's role will be to manage the workshop, present the findings and record the deliberations and produce the rapporteur's report. In addition, the consulting firm shall organize all logistical requirements for the workshop

including but not limited to procuring the venue, food and beverages, public address systems, stationery, rapporteur and sending out invitations;

- (xii) Integrate and prepare the final Broadband Policy and Strategy, Spectrum Management Policy & Strategy, Broadband and Spectrum planning, development and management procedures Institutional Framework, National Broadband Infrastructure Blueprint/Coverage Map, Investment, Financing and Sustainability Model and the Implementation Plan.

4 KEY DELIVERABLES AND REPORTING

The expected deliverables for this assignment are detailed herein below. The deliverables/outputs shall be submitted in paper (2 copies each) and in electronic format. The Consulting Firm shall be required to submit Electronic reports in MS Word, pdf files (secured) and presentations in MS Power Point. Submitted Reports will be in the **English Language** only.

TASK 1: KICK-OFF MEETING TO PRESENT AN INCEPTION REPORT

The Consulting Firm shall develop an Inception Report and meet with the Task Team in Uganda, chaired by the Ministry of ICT & NG to discuss the inception report, i.e., the need for the National Broadband Policy & Strategy and Spectrum Management Policy & Strategy, understanding of the task, methodology, work plan, assumptions and any other related issues.

Task 1 deliverable

Inception Report containing a brief of the Consulting Firm's understanding of the assignment, the methodology to be applied by the Consulting Firm in conducting the assignment and a catalogue of information required to perform the assignment. The report shall outline the work plan, strategy, methodology and timetable of the design review. Initially, the Consultant shall submit two draft copies of the report for comments by the client. The comments by the client shall be incorporated in the final version which shall be submitted in six hard copies and one electronic copy.

TASK 2: STAKEHOLDER ANALYSIS AND ENGAGEMENT

The consultant shall identify analyze and engage stakeholders with a view of establishing the current situation, challenges and proposals for policy and strategic interventions and produce a stakeholder engagement report. The stakeholder engagements shall include but shall not be limited to one-on-one meetings, focus group discussions, and meetings. These organizations and stakeholders may include but are not limited to:-

- (i) Ministry for Information and Communications Technology and National Guidance (MoICTNG)
- (ii) Uganda Communications Commission
- (iii) Uganda Broadcasting Corporation
- (iv) National Information Technology Authority, Uganda
- (v) Telecom Companies
- (vi) Broadband Providers
- (vii) Wireless Providers
- (viii) CIO Forum (or senior ICT Representatives from selected ministries or agencies)
- (ix) ICT Managers from key Private industry representatives including small and medium enterprises (SMEs) in the Sector
- (x) Industry (ICT) Associations
- (xi) Parliamentary ICT Committee Members

Task 2 deliverable

A **Stakeholder Engagement Report** detailing the findings, analysis and conclusions from the consultations

TASK 3: SITUATIONAL ANALYSIS OF BROADBAND AND SPECTRUM MANAGEMENT IN UGANDA

The consultant shall undertake a Situation Analysis including a SWOT and PESTEL analysis putting into consideration aspects of financing & investments, demand side (user groups and relevance), supply side (networks and services availability), affordability & adoption, policy framework, legal framework, institutional framework, stakeholders. Upon completion of the situational analysis, the Consulting Firm shall convene a meeting with the Task Team and key stakeholders to analyze the findings in order to obtain any additional inputs or concerns\

Task 3 deliverable

A **Situational Analysis** Report detailing the existing Broadband Service providers, technologies deployed, where and what the service providers offer, Supply and Demand mapping based on the current state and, findings and analyses/conclusions drawn from stakeholder consultations.

TASK 4: BENCHMARKING

The Consulting Firm shall carry out research and benchmarking on Broadband development and Spectrum planning and management in (3) jurisdictions that are at a mature level in Information Technology and related matters. The consulting firm shall meet with the Task Team prior to conducting the benchmarking study to

agree on which jurisdictions are best suited for purposes of the study. The firm shall present a proposal of at least 5 countries who have successfully implemented e Government and provide justification for the choices to inform the decision on which countries to visit and derive best practices from.

In conducting the benchmarking, the Consulting Firm shall consider the broad perspective of Information Technology and related areas ranging from technical aspects, administrative and institutional matters, legal and regulatory frameworks in force. This is aimed at further identifying gaps within the Ugandan Broadband Ecosystem.

Upon completion of the benchmarking, the Consulting Firm shall convene a meeting with the Task Team and key stakeholders to analyze the findings.

Task 4 deliverable

A **Benchmarking Report** detailing the best practice, analyses and conclusions on planning, development and management of broadband and Spectrum from the benchmarking and appropriate recommendations for Uganda.

TASK 5: GAP ANALYSIS

The consulting firm shall conduct a Gap Analysis between the current state Broadband and Spectrum Situation and best practice regarding Broadband and Spectrum Management with a view to identify and document policy and other thematic areas, objectives and principles and prepare a Gap Analysis Report.

Upon completion of the Gap Analysis, the Consulting Firm shall convene a meeting with the Task Team to validate and verify the findings.

Task 5 deliverable.

A Gap Analysis Report detailing the gaps between the current situation of broadband in Uganda and best practice that shall inform the policy and thematic areas to constitute the broadband policy and strategy.

TASK 6: DEVELOPMENT OF A DRAFT BROADBAND POLICY & STRATEGY WITH BROADBAND PLANNING, DEVELOPMENT AND MANAGEMENT PROCEDURES AND GUIDELINES

The consulting firm shall develop a National Broadband Policy and Strategy and Broadband planning , development and management procedures and guidelines after conducting stakeholder engagements, situation analysis and benchmarking.

Upon completion of the development of the Broadband Policy and Strategy and Broadband planning, development and management procedures and guidelines, the Consulting Firm shall convene a meeting with the Task Team to review the report.

Task 6 deliverable.

A Broadband Policy and Strategy Document (detailing amongst others the justification; rationale; objectives; principles; policies; strategies; thematic areas; Institutional framework; Legal Framework; Investment, Financing and Sustainability Model;), and Broadband planning, development and management procedures and guidelines.

TASK 7: REVIEW AND DEVELOP A DRAFT NATIONAL BROADBAND INFRASTRUCTURE MAP/BLUE PRINT

The Consulting Firm shall review the existing Broadband Infrastructure Maps and develop a substantive, comprehensive and satisfactory National Infrastructure Map detailing georeferenced relevant infrastructure, including critical supportive infrastructure like electricity grid, oil pipelines, road and railway networks, satellite stations and other utility installations; both from the public sector and private sector. The Consulting Firm shall provide four (4) copies. The Map shall also be provided in editable soft copy.

Task 7 deliverable

Draft National Broadband Infrastructure Map/Blue print in both editable softcopy and Four (4) Hard Copies detailing georeferenced relevant infrastructure, including critical supportive infrastructure like electricity grid, oil pipelines, road and railway networks, satellite stations and other utility installations;

TASK 8: DEVELOP A SPECTRUM MANAGEMENT POLICY AND STRATEGY WITH SPECTRUM MANAGEMENT DEVELOPMENT AND MANAGEMENT POLICIES

The Consulting firm shall develop a Spectrum Management Policy and Strategy for Uganda that will guide the planning, development and management of radio frequency and TV White space

Task 8 deliverable A Spectrum Management Policy and Strategy for Uganda and Spectrum planning, development and management procedures.

TASK 9: DEVELOP AN INSTITUTIONAL FRAMEWORK

The Consulting firm shall develop an Institutional Framework that defines the roles of the different Stakeholders in relation to Broadband and Spectrum Planning development and Management value chain

Task 9 deliverable

An Institutional Framework detailing the roles in relation to broadband development and Spectrum Planning and Management of key stakeholders including but not limited to the Ministry of ICT and National Guidance, Uganda Communications Commission (UCC), Uganda Broadcasting Cooperation (UBC), National Association of Broadcasters, National IT Authority, Uganda Electricity Transmission Limited, Parliament, Private Sector, Civil Society

TASK 10 DEVELOP A BROADBAND AND SPECTRUM IMPLEMENTATION PLANS

The Consulting Firm Shall develop Spectrum and Broadband Implementation plans and a Monitoring and Evaluation Frameworks.

Task 10 deliverable

Broadband and Spectrum Implementation plans and a Monitoring and Evaluation frameworks including targets, timelines, milestones, Key Performance Indicators.

TASK 11 DEVELOP AN INVESTMENT, FINANCING AND SUSTAINABILITY MODEL

The Consulting Firm shall develop an Investment, Financing and Sustainability Model for Broadband and Spectrum

Task 11 deliverable

An Investment, Financing and Sustainability Model defining appropriate investment, financing, business and sustainability strategies for the proposed interventions that will attract both public and private investors, ensuring sustainability of the broadband and spectrum management

TASK 12: NATIONAL STAKEHOLDER VALIDATION WORKSHOP

The consulting firm shall facilitate National Broadband and Spectrum Management Validation; to present the draft Broadband Policy & Strategy, Spectrum Management Policy & Strategy, and Broadband and Spectrum procedures and guidelines, Institutional Framework, National Broadband Infrastructure Blueprint/Coverage Map, Investment, Financing and Sustainability Model and the implementation plan for validation. The consulting firm's role will be to manage the workshop, present the findings and record the deliberations and produce the rapporteur's report. In addition, the consulting firm shall organize all logistical requirements for

the workshop including but not limited to procuring the venue, food and beverages, public address systems, stationery, rapporteur and sending out invitations.

Task 12 deliverable

Facilitated Consultative and Validation Workshop and Report detailing comments and recommendations on the Draft National Broadband Policy & Strategy, Spectrum Management Policy & Strategy and National Broadband Infrastructure Map. Investment, Financing and Sustainability Model and Implementation Plan.

TASK 13: INTEGRATE AND PREPARE FINAL DOCUMENTS FOR THE ASSIGNMENT

The Consulting Firm shall integrate and prepare the final Broadband Policy and Strategy, Spectrum Management Policy and Strategy, Broadband and Spectrum planning development and management procedures Institutional Framework, National Broadband Infrastructure Blueprint/Coverage Map, Investment, Financing and Sustainability Model and the Implementation Plan;

Task 13 deliverable

Final Broadband Policy and Strategy, Spectrum Management Policy and Strategy, Institutional Framework, National Broadband Infrastructure Blueprint/Coverage Map, Investment, Financing and Sustainability Model and the Implementation Plan;

5 MINIMUM QUALIFICATION REQUIREMENTS OF THE CONSULTING FIRM AND KEY STAFF

5.1 Qualification requirements for the Consulting Firm

The assignment shall be conducted by a Consulting Firm. The winning Consulting Firm will be competitively selected in line with the World Bank procurement guidelines.

The Consulting Firm:

- (i) Shall demonstrate previous experience and expertise in handling broadband and spectrum policy and strategy in at least 3 (three) assignments of similar type, scope and nature in the last 3 (three) years;
- (ii) Shall demonstrate previous experience on a similar assignment in countries advanced in Broadband and Spectrum Management;

5.2 Expertise and Qualifications of the Key Experts

The Firm is expected to assemble and have the following key experts, with proven CVs (own and original signature) on the team.

5.2.1 Team leader

5.2.1.1 Experience

The team leader is expected to:

- (i) Have over 10 years' experience in project management;
- (ii) Have experience in conducting and managing similar assignments in developing countries.
- (iii) Previous, high-level experience advising policy makers/regulators on policy, strategy, and regulatory issues
- (iv) Have relevant experiences and expertise of not less than five (5) years in the area of developing and Implementing Broadband Strategies, Policies, Business plans, etc.

5.2.2 Broadband Expert

5.2.2.1 Experience

The Broadband and Spectrum Management Expert shall possess the following experience:

- (i) At least seven (7) years in ICT Infrastructure Planning, development, optimization, and Management;
- (ii) At least five (5) years in planning and deployment of Regional/National Broadband Infrastructure;
- (iii) At least five (5) years in Public Policy and planning

5.2.3 Spectrum Expert

5.2.3.1 Experience

The Spectrum Management Expert shall possess the following experience:

- (i) At least seven (7) years in ICT Infrastructure Planning, development, optimization, and Management;
- (ii) At least five (5) years in planning and management of National Spectrum;
- (iii) At least five (5) years in Public Policy and Planning

5.2.4 Policy Development Expert

5.2.4.1 Experience

The Policy Development Expert is expected to:

- (i) Have over seven (7) years' experience in policy and strategy development in the ICT Sector;

- (ii) Have experience in conducting similar assignments in a developing country
- (iii) Have proven experience in delivery of Broadband policy and spectrum management projects of similar nature.

5.2.5 Economist

5.2.5.1 Experience

The Economist is expected to:

- (i) Have over seven (7) years' experience in economic policy and planning;
- (ii) Experience in developing financial / economic models and forecasts to value spectrum based on various licensing methods and pricing mechanisms

;

5.2.6 Legal Expert

5.2.6.1 Experience

The Legal Expert is expected to:

- (i) Have at least six (6) years proven experience in providing advice in areas within the Information and Communications Technology sector. Experience in handling similar assignments in Africa is an added advantage;

6 DURATION OF ASSIGNMENT AND IMPLEMENTATION

The assignment is expected be completed within a period of **9 (Nine) calendar months** from the effective date. The Consulting Firm shall be required to prepare a detailed work breakdown on the delivery of the assignment in the specified timeframe.

Time Frame for Implementation of the Assignment

NO.	DESCRIPTION OF DELIVERABLE	RECEIPIENT OF REPORT	TIME FRAME (IN CALENDER WEEKS FROM CONTRACT SIGNING)
1.	Inception Report	MoICTNG	2
2.	A Stakeholder Engagement Report	MoICTNG	4
3.	A Situational Analysis Report	MoICTNG	8
4.	A Benchmarking Study Report	MoICTNG	11
5.	Gap Analysis Report	MoICTNG	14
6.	Broadband Policy and Strategy and Broadband procedures and guidelines	MoICTNG	18
7.	National Broadband Infrastructure Map/Blue print	MoICTNG	21
8.	A Spectrum Management Policy for Uganda	MoICTNG	24
9.	An Institutional Framework	MoICTNG	26
10.	An Implementation plan and M&E framework	MoICTNG	28
11.	An Investment, Financing and Sustainability Model	MoICTNG	30
12.	National Stakeholders Consultative Report	MoICTNG	32
13.	Final Broadband Policy & Strategy, Spectrum Management Policy & Strategy, and National Broadband Infrastructure Map	MoICTNG	36

7 SUPERVISION AND ADMINISTRATIVE ARRANGEMENTS

7.1 REPORTING REQUIREMENTS

The consultancy firm shall work with the broadband task team comprising of but limited to the Ministry of ICT and National Guidance, Uganda Communications Commission (UCC), Uganda Broadcasting Cooperation (UBC), National Association of Broadcasters, National IT Authority

The Ministry of Information, Communications Technology and National Guidance through the Department of Broadcasting Infrastructure will coordinate and manage the study. The reports will be submitted to Permanent Secretary,

Ministry of Information, Communications Technology and National Guidance.

ICT House

Plot 10/12, Parliamentary Avenue
P.O .Box 7817, Kampala – Uganda
Tel: +256-417-801041/2, Fax: +256-417-801050
Email: rcip@nita.go.ug
Website: <https://www.ict.go.ug>

A copy of each report shall be submitted to the ED NITA at the following address

National Information Technology Authority, Uganda (NITA-U)
Palm Courts, Plot 7A Rotary Avenue (former Lugogo ByPass)
P.O. Box 33151 Kampala, Uganda
Tel: +256 41 7 801041/2, Fax: +256 41 7 801050
Email: rcip@nita.go.ug
Website: <http://www.nita.go.ug>

A copy of each report shall also be submitted to World Bank Task Team Leader at the following address:

Task Team Leader (TTL)
Uganda Country Office,
Rwenzori House,
Plot 1, Lumumba Avenue,
Kampala

The consultant shall hand over all data collected during the course of the assignment to the client in formats approved by the client.

All reports have to be submitted in both soft (*unlocked MS Word, PDF*) and hard copy. The hard copies will be prepared in **English** only. The reports should be clearly labelled i.e. title of the study indicated, for easy identification and documentation purposes. All reports shall be prepared in English language.

The Client will provide comments on each report within three (3) week of submission, and the consultant will only proceed thereafter. Please note that the Consultant will be expected within **one week** of submission of some reports to conduct presentations to the Client.

7.2 KNOWLEDGE TRANSFER

The consultant will submit a knowledge transfer plan to be embedded in the proposal and clearly articulating the approach and plan and the evaluation/assessment of the level of capacity gained. The knowledge transfer should cover the aspects of Broadband and Spectrum Planning, Development and Management

7.3 RESPONSIBILITIES OF THE MINISTRY OF ICT AND NATIONAL GUIDANCE

The Ministry shall:

- (i) Put in place a task team to work with the consultant and coordinate the execution of this assignment;
- (ii) Recommend relevant agencies/laws, documentation for consultations purposes and review;
- (iii) Facilitate scheduling of meetings with key stakeholders within the Government,
- (iv) Confirm, approve and sign-off the deliverables

7.4 RESPONSIBILITIES OF NITA-U

The National Information Technology Authority Uganda which is the implementing agency of the RCIP Uganda Project will process the procurement and manage the selection process with the participation of the Ministry of ICT and National Guidance

Appendix 1

The list of the key preliminary documentation to be provided to the Consultant

- (i) Uganda National Broadband Infrastructure Position Paper, 2009
- (ii) Infrastructure Maps
- (iii) Draft National Broadband Infrastructure Blueprint/Coverage Map for Uganda
- (iv) Communications Act, 2013
- (v) National Information Technology Authority Uganda Act, 2009
- (vi) ICT Sector Strategy and Investment Plan (2015-2020)